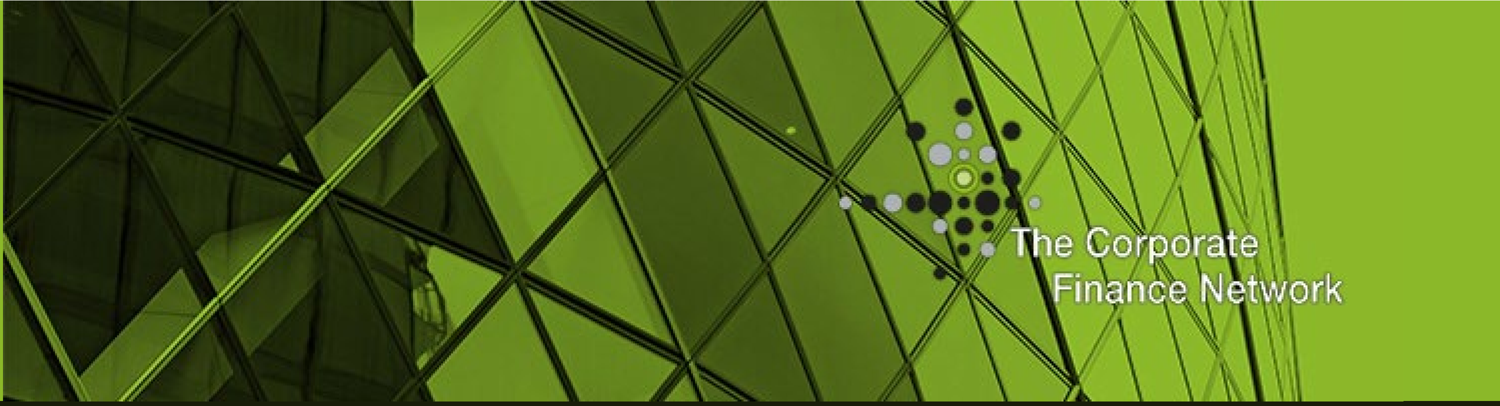


September 2026

Network Opportunities.

Bringing you the latest merger and acquisition opportunities.

As summer draws to a close, attention is turning to the final months of 2026. September usually brings renewed M&A momentum as buyers, sellers and advisers return their focus to transactions and year-end objectives.

However, the approaching Autumn Budget is creating uncertainty. Business owners and buyers will be watching closely for potential tax and policy changes, with concerns that speculation could slow deal momentum as parties wait for greater clarity.

Against this backdrop, good businesses continue to attract buyers, particularly those with resilient earnings, strong management and clear growth opportunities. For advisers, identifying potential sellers and buyers early remains key.

Our September listings bring together the latest businesses for sale across the CFN network. If you can match a buyer to any of these opportunities, please get in touch.

Kirsty McGregor, Chairman

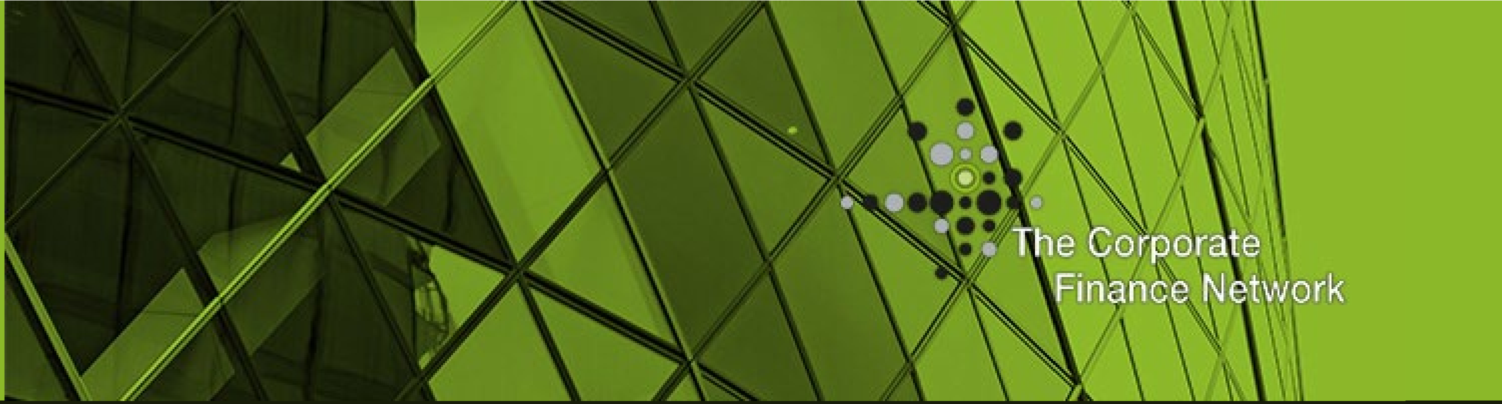
Inside this issue.

Contact

For further details about this newsletter please contact your local member firm or The CFN on:

Email: info@thecfn.org.uk

The Corporate Finance Network
Kingfisher House, 15 Pavilion Way, Lindley, West Yorkshire, HD3 3WU.
www.thecfn.org.uk



September 2026

Highlighted Deals

TC Knill James Ensures a Cool Change of Ownership

Click here to view the full deal

LEES Breathes New Life Into Healthcare

Click here to view the full deal

Albert Goodman Seals a Pitch-Perfect Deal

Click here to view the full deal

Dyke Yaxley Gets to the Root of Value

Click here to view the full deal

DSG Finds the Perfect Fit in Branded Merchandise

Click here to view the full deal

Shaw Gibbs Helps New Owner Take Lead

Click here to view the full deal

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September 2026

Businesses for Sale

Construction & Waste Management

C116 - Drainage solutions

Project Juniper. Currently generating £1m annual revenue and highly profitable, delivering 50% adjusted EBITDA margin. Repeat sales and profitability with opportunity for further growth. Retirement Sale. For further details please contact Matthew Chandler: matthew.chandler@albertgoodman.co.uk

Engineering

E211 - Water Audit & Cost Reduction Specialist

Project Sage - Long established B2B water audit and cost reduction specialist working with large and small businesses including blue chip. Based in the South with key workers located around the UK. Currently generating £1.5m sales / EBITDA £500k.

Contact wayne.bastian@albertgoodman.co.uk for more details.

E212 - Precision engineering and woodworking cutting tools. ***NEW***

Project Bottletop. Based in East England. Revenue £1.8m; EBITDA c.£150k. Diverse & leading recurring customers. Highly skilled workforce & automated software & systems. Contact info@TheCFN.org.uk

Other

O177 - Landscape Architecture & Ecology Business

Project Green. HQ in Wales, customers nationwide. Revenue £1.2m; EBITDA c.£186k. Award-winning, with long-standing repeat client relationships with blue chip & public sector. Highly qualified team.

Contact info@TheCFN.org.uk

O176 - Award-winning Events Business offering Quiz Product

Project Dice. An established live entertainment services company operating within the hospitality and leisure sector, offering a high level of recurring revenue. It delivers fully managed, recurring quiz-based events to licensed venues including pubs, bars, and private or corporate functions across the Greater London & South-East area. Turnover c.£700k, profitable and with tremendous opportunites for growth or as a bolt-on for existing events or quiz company. Contact info@TheCFN.org.uk for more information.

O175 - Digital marketing, sales and advertising agency

Project Apollo. West Midlands based. C.£400k turnover, c.£220k pre-owner EBITDA, forecasted to increase to £280k next year. Blue chip client base with a low churn rate. Roughly 40% of revenue is contracted on agreements of 12 months or longer. Offers GTM Engineering and sales & marketing AI consultancy. Contact cian.iddison@TheCFN.org.uk.

O166 - Coach Operator

Project Tulip - A long standing, diversified and successful coach operator specialising in travel & tourism. £3m Rev, £500k EBITDA, Retirement Sale, Located and operates in Dorset, Contact wayne.bastian@albertgoodman.co.uk

O165 - Luxury Live Entertainment Business

Project Athens - Based in Yorkshire, operating UK-wide. Turnover £900k, EBITDA £185k. A well-established provider of premium live entertainment for weddings, parties, and corporate events. Strong digital presence, scalable model, and excellent client reviews. A fantastic opportunity in a growing sector.

Contact adam@power-accountants.co.uk for more details.

O170 - Architecture and Design Business

Project Build - Southern based; Revenue £800k, profitable, team of 9. Strong relationships with clients incl some repeat business. Contact info@thecfn.org.uk for more details.

O180 - Leading Heritage Consultancy ***NEW***

Project Thyme – A longstanding, independent and profitable archaeology and heritage consultancy with dominant market penetration in their region, a highly skilled team and an excellent reputation for quality and client service. Generating sales of £2.2m with an EBITDA of £230k.

Contact neil.hutchings@albertgoodman.co.uk

Distribution, Transport & Haulage

D101 - Profitable Transport Operator with Strong Contracts and a Quality Fleet

Project Dunnock, North-East. Turnover c.£1.5m. Multiple repeat contracts, with schools, local authorities & community groups. Own garage & lots of growth opportunities.

Contact info@thecfn.org.uk for more details.

Property, Building & Land

P120 - Property Management Company

Project Lisbon – Unique opportunity to acquire a property management company based in the North-West of England. The portfolio consists of 17 residential units on a single site, with several already let to corporate landlords at enhanced rental rates. Significant potential to further target the corporate rental market to maximise returns. Property portfolio valued at approximately £4.7m, with a mortgage of £2.4m.

Contact adam@power-accountants.co.uk for more details.

P124 - Commercial property investment company ***NEW***

Project Avon - Based in Somerset, with a c.£4m property portfolio. Contact matthew.chandler@albertgoodman.co.uk

Retail

R176 - Meat processor & butcher - wholesale & retail

Project Leap. South-East based, turnover c. £5m. Long-standing customers across catering incl pubs/restaurants, schools, sports clubs, nursing homes, plus online direct to consumer. Wide range of meats. Leasehold premises with break clause in 2028. Good team of skilled butchery staff. Contact info@TheCFN.org.uk

R175 - Bedroom furniture designer, retailer & installer

Project Slider. An independent, long-established bedroom fitting company with an outstanding reputation located in South Wales. Steady £300k-£400k revenue which requires little marketing as families return generation after generation. Excellent bolt-on opportunity or for those wishing to expand into the South Wales' home improvement market. Contact info@TheCFN.org.uk

R174 - Outstanding Restaurants in Prestigious Locations

Two multi-award winning restaurants, located in prime locations in the north of England. Turnover £5.5m, highly profitable. One restaurant opened over a decade ago, with the other just over a year ago, both receiving Prestige awards and having an established reputation, known around the UK due to their impressive PR coverage. These restaurants offer unique dining experiences, which sets them apart in their areas, including fine dining with beautiful views. Contact info@TheCFN.org.uk

R173 - North East manufacturer, vendor and installer of blinds, shutters, awnings and pergolas ***NEW***

Project Brambling. Very well known business in the region. Turnover £1.3m; GP c.£700k. Customers 20% commercial, 80% domestic. 1/3 is repeat custom; 1/3 recommendations. Long-leasehold site which includes showroom, workshop and offices optionally included as part of the sale. Contact info@TheCFN.org.uk

Technology

T105 - Robotic automation patent for sheet handling

Project Evolution - an opportunity to acquire a patent which has many applications in the production process for manufacturing sectors. Already providing a ROI for the production cost of the largest manufacturer in the windows production sector, this technology uses robotics to handle large sheets of material (such as glass or other heavy or fragile components). Retirement sale. Fully relocatable. Contact info@TheCFN.org.uk.

Wholesale & Supply

W104 - Franchisor - automotive products and services ***NEW***

Project Poppy – A well-established, diversified automotive products and services business with a unique franchise model, proprietary brands and significant growth potential. Operates from leased premises. Generating sales of £4.5m with an EBITDA of £450k. Contact neil.hutchings@albertgoodman.co.uk

W105 - Merchandise & promotional product ***NEW***

Project Rowan – Profitable branded merchandising and promotional product sourcing business serving blue-chip customers. Generating Revenue £1.3m, EBITDA £250k. Contact matthew.chandler@albertgoodman.co.uk

Businesses Wanted

Manufacturing & Supply

M1180 - Upholstery Business

Would prefer the east Anglia, essex, London, surrey area, but if initial search unsuccessful would look further afield. Contact info@thecfn.org.uk

M1179 - Label, packaging, bottling or engineering

Based in South Wales commutable to premises in Swansea, likely revenue <£1m; 10-20 employees, profitable, ideally retirement sale. Contact andrew.silk@bevanbuckland.co.uk

M1176 - Industrial Awnings

Based in the UK. For further details please contact Cian Iddison via Cian.Iddison@dykeyaxley.co.uk

M1175 - Fall arrest ,confined space working - safety equipment

Up to £2m revenue. North & West Midlands and North West including North Wales. For further details please contact Cian Iddison via Cian.Iddison@dykeyaxley.co.uk

M1174 - Medical/Laboratory supplies

Medical/Laboratory supplies, equipment & consumables across the Midlands ideally & surrounding counties. Must be profitable. For further details please contact Cian Iddison via Cian.Iddison@dykeyaxley.co.uk

M1173 - Agricultural supplies

Any business up to £5m turnover in agri-chemicals (arable), Livestock or "hobby farming" sectors. For further details please contact Cian Iddison via Cian.Iddison@dykeyaxley.co.uk

M1158 - Ironmongery

Ideally based in North West / West Midlands. Turnover up to £1 million. Ideally looking for firm manufacturing door furniture fixings and fittings. For further details contact cian.iddison@dykeyaxley.co.uk

Other Sectors

O1025 - Document storage, scanning, shredding

Document storage, scanning, shredding. UK based. Up to £1 million turnover. For further details please contact cian.iddison@dykeyaxley.co.uk

O1023 - Fire Safety and Alarms

Fire safety and alarms business, ideally based in South Wales/M4 corridor. For more information contact info@thecfn.org.uk

O1020 - High Street Foot Clinic / Podiatrists

Foot clinic / Podiatry practices. Based in London of the South East of England. For more details contact info@thecfn.org.uk

Property, Building & Land

P1118 - Tourist and/or Leisure sector

Located in East Anglia / The Broad's. For farther information, please contact Chris Bidgood, Corporate Finance Director at LEES: C.Bidgood@leesaccountants.co.uk

Technology

T1197 - Support & enhancement for legacy software

Support & enhancement for legacy software, development and adaptation of new software, programming, business consultancy re software needs. Up to £2m turnover. For further details please contact cian.iddison@dykeyaxley.co.uk

T1198 - Software and Tech enabled enabled services

Vertical market software or tech enabled services, focused on a specific industry or sector (e.g. cybersecurity and Enterprise Resource Planning (ERP) implementation). High share of recurring revenue. Revenue of >£1m and EBITDA of >£500k. For further details please contact Andrew Watkin awatkin@assyntcf.co.uk

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